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INSTITUTIONS OF DEMOCRATIC GOVERNANCE NETWORK  
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## **Democracy and Municipal Governance Leadership Programme**

### **November 16th-18th, 2009**

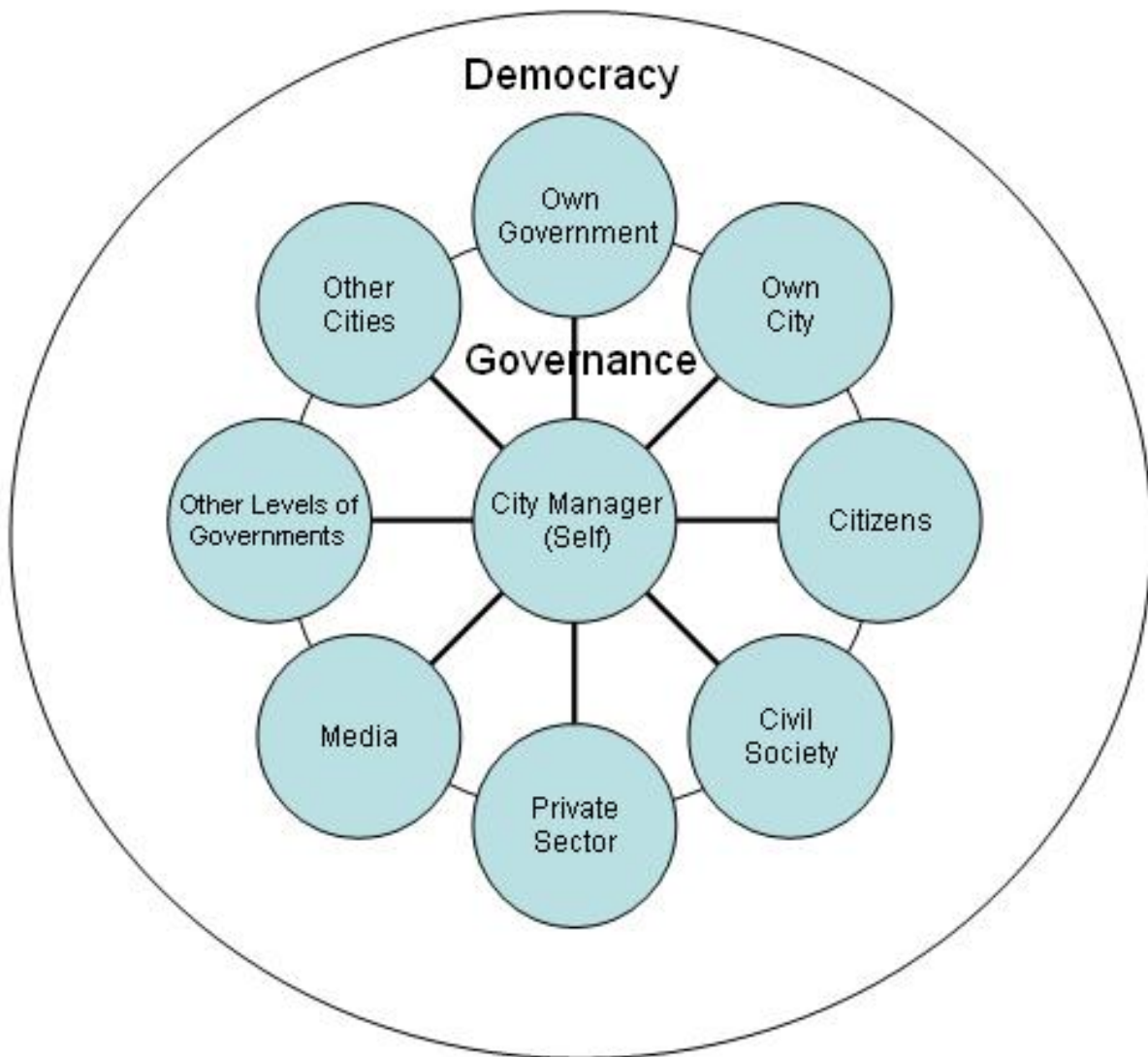
The Democracy and Municipal Government Leadership Programme was held between the 16<sup>th</sup> and 18<sup>th</sup> of November, 2009 at the Centre for Good Governance (CGG), Hyderabad, India. The programme aimed at helping City Managers gain a better understanding of governance and democracy; to explore trends and issues affecting the role of City Managers in a modern democracy; and to strengthen the knowledge and skills required of City Managers in this context. 20 Senior City Managers from medium to large Indian cities participated in this programme which was delivered in English.

The move towards improved democratic governance and continuing advancements in technology and education are resulting in profound changes in the challenges faced by City Managers in India. Leaders in today's civil service must achieve economic and societal goals through multiple relationships. They must be astute at working with political leaders and with colleagues at various levels of government in addition to civil society, private sector and citizens. At the same time, they should build relationships with colleagues in the region and internationally in order to stay tuned with related issues and trends beyond the border.

This program explored the responsibilities, challenges and opportunities facing Indian City Managers within this complex context. Discussions on the management and leadership skills required to lead Indian cities in an era of changing governance and democracy formed the highlight of the program. This programme also figures in the training programmes scheduled by CGG for 2009-2010 as part of the capacity building and training initiative of the Jawaharlal Nehru National Urban Renewal Mission (JNNURM), supported by the Ministry of Housing and Urban Poverty Alleviation (HUPA), Government of India .

Some of the topics for discussion in this programme were: Strengthening Democratic Local Government in India-the 74th Amendment and the Jawaharlal Nehru National Urban Renewal Mission; Transparency and Right to Information in Municipal Governance; Challenges facing the Civil Service in a Democracy ; Recent steps taken by the Andhra Pradesh Government in Municipal Reforms and elimination of Urban Poverty; Water Governance in Indian Cities, Building partnerships with Community and Civil Society:Role of the Elected Representative; Building collaborative and productive Relationships Among City, State and Federal Governments; Innovations in Municipal Finance and Urban Development Strategy; and Building an effective team at your city.

## Theme of the Programme



## Programme at Glance

Day and Time	Topic	Approach	Resource Persons
<b>Monday</b> <i>16 Nov 09</i>	<b>Day 1</b>		
9:30	<b>Opening ceremony followed by key note address on</b> Strengthening Democratic Local Government in India– the 74th Amendment and the Jawaharlal Nehru National Urban Renewal Mission by <b>Chief Guest</b> Mrs. Pushpa Subrahmanyam, Secretary, Municipal Administration. & Urban Development, Government of. Andhra Pradesh, India.		
10:30	<i>Tea Break</i>		
11:00	Transparency and Right to Information in Municipal Governance	Presentation and discussion	Dr. Rajiv Sharma, IAS, Director General, Centre for Good Governance
13:00	<i>Lunch</i>		
14:00	Recent steps taken by the Andhra Pradesh Government in municipal reforms and elimination of urban poverty	Presentation	Mr. Prasad Rao, Urban Governance Expert, A.P. Urban Finance and Infrastructure Development Corporation
15:30	<i>Tea Break</i>		
16:00	Challenges facing Good Governance in developing countries	Presentation and discussion	Dr. Rajiv Sharma, IAS
<b>Tuesday</b> <i>17 Nov 09</i>	<b>Day 2</b>		
9:30	Water Governance in Indian Cities	Presentation and discussion	Professor V. Srinivasa Chary, Director Urban Management, Administrative Staff College of India, Hyderabad.
11:00	<i>Tea Break</i>		
11:30	Building partnerships with Community and Civil Society: Role of the Elected Representative	Lecture	Dr. Jandhyala Shankar Former Mayor, Vijayawada Municipal Corporation
13:00	<i>Lunch</i>		

14:10	The Power of Vision –DVD by Joel Barker and Emotional Intelligence-Owen-Stewart Performance Resources Inc.	Screening of Videos	Mr. S.P.Shorey, Director, Urban Group, CGG
15:40	Ethics and Values	Presentation and Q & A on video-conference	Mr. Bertrand de Speville, International Expert on Corruption (TBC)
18:00	Challenges facing the Civil Service in a democracy	Presentation and Q & A on video-conference	Mr. Roland Rich, Executive Head, UN Democracy Fund
<b>Wednesday</b> <i>18 Nov 09</i>	<b>Day 3</b>		
9:30	Building an effective team at your city	Presentation and case study	Mr. V Sankarnath Managing Director, Visisht Corporate Growth Associates Pvt. Ltd.
11:00	<i>Tea Break</i>		
11:30	Improving Leadership and Accountability in your city	Presentation and case study	Mr. V Sankarnath
13:00	<i>Lunch</i>		
14:00	Innovations in Municipal Finance and Urban Development Strategy	Presentation and case study	Prof. Chetan Vaidya, Director, National Institute of Urban Affairs (NIUA), Government of India
15:00	Building collaborative and productive relationships among City, State and Federal Governments and working effectively with Political Leadership and Civil Society	Lecture	Mr. K.C. Sivaramakrishnan Chairman, Centre for Policy Research (CPR)
16:15	Wrap-up	Conclusions, next steps and certificates	Mr. K.C. Sivaramakrishnan, Dr. Rajiv Sharma and Mr. S.P.Shorey
16:45	<i>Tea Break</i>		

## Key Speakers

- **Dr. Rajiv Sharma, IAS**

Dr. Rajiv Sharma is a career Civil Servant belonging to the Indian Administrative Service (I.A.S). He completed his Bachelor of Engineering in 1976 from the Indian Institute of Technology, Roorkee (erstwhile Roorkee University); Master of Arts in Rural Development from University of East Anglia, U.K, and Ph.D. in Engineering and Public Policy from Carnegie Mellon University, USA. His areas of specialization include Public Policy Analysis, Urban Administration & Urban Development, Infrastructure Development & Project Management, Agriculture & Rural Development, Education, Environment, ICT in development, Governance and Management Development. He joined the I.A.S. in 1982 and worked as the Collector of two districts in India where he extensively dealt with developmental issues involving Poverty Alleviation, Education, Health, Welfare and Infrastructure development as part of his professional career. He also worked as Commissioner in different departments, such as Agriculture, Municipal Administration & Urban Development and Technical Education. While working as Secretary to Pollution Control Board in the State of Andhra Pradesh, India, he dealt with regulatory issues in environment. He has now been working as Director General of Centre for Good Governance, Hyderabad since September 2006.

- **Mr. Roland Rich**

Mr. Roland Rich, the Executive Head of the United Nations Democracy Fund (UNDEF) has held positions of a diplomat, scholar and democracy promotion practitioner for the past 30 years. Prior to being appointed at UNDEF, Mr. Rich was a member of the directing staff at the Centre for Defence and Strategic Studies of the Australian Defence College, teaching and mentoring colonel level officers pursuing a master's degree in international relations. In the year 2005, Mr. Rich served as a Research Fellow at the National Endowment for Democracy in Washington DC. Between 1998 and 2005, Mr. Rich was the Foundation Director of the Centre for Democratic Institutions at the Australian National University which is Australia's democracy promotion institute undertaking projects in the Asia-Pacific region. After joining the Australian foreign service in 1975, he was posted at stations such as Paris, Rangoon, Manila and Laos. In addition, he has also contributed to scholarly works on democracy and democracy promotion. His most recent publication being *Pacific Asia in Quest of Democracy* published in 2007 which examines the current state of democratic consolidation among the countries along Asia's Pacific rim.

- **Mr. Bertrand de Speville**

A lawyer by profession Mr. Speville has practiced in the private and public sectors in London and Hong Kong. He has served as the Solicitor General of Hong Kong and Commissioner of the Independent Commission Against Corruption (ICAC), Hong Kong until 1996. He has since advised governments and international organizations on various aspects of anti-corruption policy and practice through de Speville & Associates- an independent anti-corruption consulting agency that he heads. Currently, he is the advisor to the Council of Europe's Multidisciplinary Group on Corruption.

- **Mr. K.C.Sivaramakrishnan**

A former member of the Indian Administrative Service (IAS), Mr. Sivaramakrishnan is currently a visiting professor at the Centre for Policy Research, New Delhi. He is a leading expert on urban management and local governance policies and has authored various books and papers on these subjects. They include *Handbook of Urbanization in India*, *People's Participation in Urban Governance*, *Growth in Urban India: Issues of Governance and Special Economic Zones of Urban Growth and Management*. After joining the Indian Administrative Service in 1958 he has held various positions in the Government of West Bengal including that of Secretary and Chief Executive of the Calcutta Metropolitan Development Authority. He was Secretary, Ministry of Urban Development of the Government of India in 1988 and was personally involved in the legislation to amend the Constitution of India to provide a framework for decentralisation and empowerment of rural and urban local bodies. Eventually the 73rd and 74th Amendments became part of the Constitution. After retiring from the IAS in 1992, he served as Senior Advisor, Urban Management at the World Bank. Since his return in 1996, has been associated with the Centre for Policy Research and the Institute of Social Sciences. In the academic sphere, he was a Parvin Fellow at the Woodrow Wilson School of Princeton University in 1965, a Visiting Professor & Homi Bhabha Fellow at the Indian Institute of Management, Calcutta in 1977 and Senior Lecturer at the Economic Development Institute of the World Bank from 1978 to 1982.

## Contact Us

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